

Supplemental Material 2. Interview Questionnaire

Supplement to: Solorzano-Morera, G., Durango-Cohen, E., & Ashton, W. (2026). Minding the implementation gap: A mixed-method study of producer capabilities and institutional pressures in U.S. Midwest values-based food procurement. *Journal of Agriculture, Food Systems, and Community Development*. Advance online publication. <https://doi.org/10.5304/jafscd.2026.154.012>

Prior to the interview

- Do you have an established manual or guidance that governs procurement processes at your agency? If yes, please share with us ahead of the interview.
- What regulations, legislation, if any, should you apply to the procurement/purchasing process? If yes, please share with us ahead of the interview.

During the interview

1. Please, describe your role at the organization.
2. How long have you been in this position?
3. What does your day-to-day look like? Please walk me through the decision-making process for the procurement/purchasing process and its supply chain workflow.

For each of those processes:

- Process name.
 - Can you describe the steps in this process?
 - Who is the decision maker? How often is the decision made?
 - Who are the stakeholders involved? What are their roles?
 - How much time is spent on each part of the process? Time and capacity.
 - Tell me about the technology that you use.
 - What data is required?
 - How is it managed?
4. Based on the procurement process outlined in your procurement manual—does this reflect the steps you actually follow?
 5. How do food purchase processes differ among food categories?
 6. How do you evaluate and monitor the performance of the selected suppliers/processes?
 7. How do you conduct quality inspections?
 8. Are there mismatches between what you desire to procure, what you need to deliver, and what can be supplied? How do you solve this?
 9. What are the opportunities for improvement in particular key processes or overall?
 10. What lessons have you learned that can drive continuous procurement/purchasing process improvement?
 11. How do you try to meet GFPP requirements? (Strategies, priorities, most impactful actions)
 12. What are the key challenges/opportunities/barriers related to GFPP program?
 13. How can you change your supply chain or decision-making process to accomplish GFPP goals?
 14. Are there any other specific requirements/details you would like to add considering the procurement process/working with suppliers, distributors for meeting GFPP goals?